



May11, 2017

Industrial Commission of Arizona

Dear Ms. Kurth,

I would like you to know I have been a practice owner for over 30 years. We value the injured worker first. Providing quality valued care does not require a middleman. Let outcomes drive referrals, limiting access does not serve the employer or the injured worker. Third party administrators do not benefit the worker or maximize the employer's dollars spent.

Thank you for your effort to revise the fee schedule.

Sincerely,

Laurie Shepard PT, OCS

Practice Owner

Physicians Physical Therapy Service

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